

# Corrections Victoria Strategic Plan 2015–2018

## Our Purpose

Delivering Effective Correctional Services for a Safe Community

## Our Principles

Corrections Victoria will provide sufficient capacity to meet demand and maintain a safe and secure prison system

Corrections Victoria will deliver programs and services that effect positive behaviour change to reduce reoffending and further harm to the community

Corrections Victoria will administer a parole system that has community safety as the paramount consideration

Corrections Victoria will build the capacity of Community Correctional Services to support the Community Correction Order and community work program to reduce recidivism and enhance rehabilitation

Corrections Victoria is committed to maintaining a fiscally responsible approach to the delivery of correctional services, including exploring alternative models to reduce the cost of crime to our community

## Our Strategic Priorities

### Building a Sustainable System

Managing demand while continuing to provide for the secure and humane management and containment of prisoners and offenders.

#### Strategic Initiatives

- managing prison infrastructure
- managing the growth in the prisoner population
- expansion of the women's prison system to meet demand
- meeting demand for rehabilitation programs
- implementing and embedding reforms to the parole system
- implementing a new approach to the Community Correctional Services (CCS) service model.

### Reducing Reoffending

Delivering integrated rehabilitation and reintegration programs that reduce the likelihood of reoffending and support community safety.

#### Strategic Initiatives

- implementing integrated offender management
- improving reintegration programs
- improving outcomes for short-term sentenced prisoners, unsentenced prisoners and specific cohorts
- addressing family violence
- improving education, training and employment
- implementing Aboriginal Justice Agreement 3.

### Managing Risk – Safety and Security

Delivering to the highest standards, the safe and secure management of prisoners and offenders.

#### Strategic Initiatives

- improving staff and prisoner health and safety
- improving security across the system
- embedding the intelligence framework
- using innovative technologies and security approaches to strengthen the monitoring of sex offenders.

### Delivering Public Value

Delivering correctional services that are efficient, effective and accountable.

#### Strategic Initiatives

- encouraging and supporting a continuous improvement culture
- developing a Corrections Victoria Information Technology Strategy
- delivering value for money prison services
- improving staff development
- streamlining access to state and commonwealth funded services.

### Engaging the Community

Delivering a communications strategy that ensures our key messages and information are shared effectively with offenders, partners and the community.

#### Strategic Initiatives

- engaging the community
- engaging the judiciary
- engaging our partners
- improving our research and evidence base.

## Our Partners

Community Agencies

Courts

Adult Parole Board

Justice Health

Other Victorian Departments